



COLORADO

Parks and Wildlife

Department of Natural Resources

Financial Services
1313 Sherman St
Denver, CO 80203

Commissioners:

With the close of the fiscal year we have better insight into our finances, we can see now that Coloradoans are flocking to our properties and we have closed a year with significant revenue gains. However, there remains a number of risks, and prudence is always warranted

As of the end of the fiscal year, buoyed by a 30% increase in park pass sales and with an additional \$2.5 million of Lottery dedicated to operations (though with flat camping revenue), the Parks Cash Fund booked a profit of nearly \$6 million dollars. However, all parks funds combined posted a loss of \$2.3 million due to a \$5 million transfer from the OHV fund to the General Fund and a \$6 million loss in the Lottery fund due to increased expenditures and decreased revenues. Though the \$5 million reserve in the Parks Cash Fund is some comfort, there is risk that we will not be able to sustain the \$2.5 million additional lottery for operations and additional risk that the \$2.5 million of Severance Tax that supports operations may not be available in FY21.

On the Wildlife side of the agency, the Wildlife cash fund booked a profit of \$36 million on higher license fees and increased fishing participation. This brings the reserve in the Wildlife Cash fund to nearly \$80 million dollars. However, with the big game season approaching there remains significant risk of disruption from wildfires and COVID. If we see widespread refunds of hunting licenses that would impact not only our management of wildlife but could also seriously degrade our reserve.

Also attached to this update is a “budget 101” presentation which was given to the Commission four years ago, lightly updated for the recent new commissioner orientation. One additional modification which has been made to that document is the addition of dollar figures associated with the various “budget buckets” discussed in the presentation. Commissioner Garcia has requested that I organize a finance sub-committee meeting between this meeting and the November Parks and Wildlife Commission meeting. During that meeting, I will plan to give an extended (and likely modified) presentation of the information in the budget 101 document with the intention of giving the Commission better context to read and interpret the standard financial update.



COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
Sources and Uses of Funds
FY 19-20 Year-End (P13)
All Parks and Wildlife Funds Combined

Detail Notes	Current Period			Year-to-Date			Total Previous Yr FY 18-19
	FY 19-20	FY 18-19	Difference	FY 19-20	FY 18-19	Difference	
	4th Quarter	4th Quarter		YTD	YTD		
Revenues							
Licenses, Passes, Fees and Permits	55,205,248	41,734,084	13,471,164	168,677,159	144,046,652	24,630,506	144,046,652
Registrations	4,291,583	4,627,699	(336,116)	9,297,181	9,024,319	272,862	9,024,319
Federal Grants	12,024,208	10,622,324	1,401,884	36,134,080	35,469,940	664,140	35,469,940
State and Local Grants	1,850,205	2,715,832	(865,627)	4,464,440	5,359,522	(895,081)	5,359,522
Great Outdoors Colorado	12,082,202	10,645,618	1,436,584	49,052,212	31,634,822	17,417,391	31,634,822
Lottery	5,898,120	6,471,037	(572,917)	14,242,551	16,646,117	(2,403,566)	16,646,117
Donations	773,266	734,700	38,566	5,633,421	1,212,666	4,420,754	1,212,666
Other Revenues	3,614,324	4,410,217	(795,893)	13,488,028	14,583,479	(1,095,451)	14,583,479
General Fund	-	-	-	125,000	3,786,364	(3,661,364)	3,786,364
Severance Tax	-	2,527,634	(2,527,634)	6,427,903	2,527,634	3,900,269	2,527,634
Revenues Before Transfers	95,739,155	84,489,144	11,250,011	307,541,975	264,291,515	43,250,460	264,291,515
Intra-Agency, Inter-Fund Transfers	11,485,893	9,495,151	1,990,742	31,519,215	29,103,092	2,416,123	29,103,092
Total Revenues	107,225,048	93,984,295	13,240,753	339,061,190	293,394,607	45,666,583	293,394,607
Expenditures							
Operating							
Personal Services	26,425,952	26,365,043	60,909	106,983,758	100,759,148	6,224,610	100,759,148
Operating	27,116,119	22,729,488	4,386,631	66,642,616	65,446,962	1,195,654	65,446,962
Grants to Others	7,722,003	7,410,846	311,157	19,084,297	17,194,874	1,889,423	17,194,874
Payments to Other Agencies	9,453,346	5,871,712	3,581,634	21,353,886	19,174,067	2,179,819	19,174,067
Subtotal, Operating	70,717,420	62,377,089	8,340,331	214,064,556	202,575,050	11,489,506	202,575,050
Capital							
Capital Equipment	2,394,566	1,304,796	1,089,770	6,082,980	2,868,112	3,214,868	2,868,112
Capital Improvements	10,270,399	9,296,229	974,169	24,659,134	24,537,683	121,451	24,537,683
Capital Acquisitions	-	53,480	(53,480)	16,503,130	5,294,466	11,208,664	5,294,466
Capital Information Technology	85,670	236,599	(150,928)	144,261	453,233	(308,972)	453,233
Capital Other	1,769,917	743,129	1,026,789	4,165,561	2,460,665	1,704,896	2,460,665
Subtotal, Capital	14,520,552	11,634,232	2,886,320	51,555,066	35,614,160	15,940,906	35,614,160
Expenditures Before Transfers	85,237,972	74,011,321	11,226,651	265,619,623	238,189,210	27,430,412	238,189,210
Intra-Agency, Inter-Fund Transfers	11,485,893	9,495,151	1,990,742	31,519,215	29,103,092	2,416,123	29,103,092
Total Expenditures	96,723,866	83,506,472	13,217,393	297,138,837	267,292,302	29,846,535	267,292,302
Revenues Minus Expenditures	10,501,183	10,477,823	23,360	41,922,353	26,102,305	15,820,048	26,102,305

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
Sources and Uses of Funds
FY 19-20 Year-End (P13)
All Combined Purpose Funds Combined

	Detail Notes	Current Period			Year-to-Date			Total Previous Yr FY 18-19
		FY 19-20	FY 18-19	Difference	FY 19-20	FY 18-19	Difference	
		4th Quarter	4th Quarter		YTD	YTD		
Revenues								
Licenses, Passes, Fees and Permits	[1]	1,030,950	887,525	143,425	2,135,765	1,737,325	398,440	1,737,325
Registrations		-	-	-	-	-	-	-
Federal Grants		393,564	243,711	149,853	573,908	633,299	(59,392)	633,299
State and Local Grants		150,406	81,903	68,503	333,795	110,141	223,654	110,141
Great Outdoors Colorado		-	-	-	-	-	-	-
Lottery		-	-	-	-	-	-	-
Donations		75,623	88,594	(12,971)	4,568,312	254,881	4,313,432	254,881
Other Revenues		40,183	37,293	2,889	117,410	294,010	(176,600)	294,010
General Fund		-	-	-	125,000	2,452,193	(2,327,193)	2,452,193
Severance Tax		-	-	-	4,006,005	-	4,006,005	-
Revenues Before Transfers		1,690,727	1,339,027	351,699	11,860,195	5,481,849	6,378,346	5,481,849
Intra-Agency, Inter-Fund Transfers		19,059	4,357	14,702	31,970	2,692,134	(2,660,164)	2,692,134
Total Revenues		1,709,785	1,343,384	366,401	11,892,164	8,173,983	3,718,181	8,173,983
Expenditures								
Operating								
Personal Services		1,010,967	1,181,204	(170,236)	3,358,912	3,223,442	135,470	3,223,442
Operating		681,430	638,679	42,751	1,845,584	1,649,430	196,154	1,649,430
Grants to Others		133,960	204,529	(70,569)	302,431	405,406	(102,975)	405,406
Payments to Other Agencies		5,687	1,448	4,239	9,012	214,754	(205,743)	214,754
Subtotal, Operating		1,832,044	2,025,860	(193,816)	5,515,939	5,493,033	22,906	5,493,033
Capital								
Capital Equipment		20,670	16,383	4,287	45,622	94,296	(48,675)	94,296
Capital Improvements		4,945	10,475	(5,530)	49,234	19,191	30,042	19,191
Capital Acquisitions		-	-	-	-	-	-	-
Capital Information Technology		5,700	-	5,700	5,700	6,710	(1,010)	6,710
Capital Other		-	-	-	-	-	-	-
Subtotal, Capital		31,315	26,858	4,457	100,555	120,197	(19,642)	120,197
Expenditures Before Transfers		1,863,359	2,052,718	(189,359)	5,616,494	5,613,230	3,264	5,613,230
Intra-Agency, Inter-Fund Transfers		20,176	4,357	15,819	31,970	153,126	(121,157)	153,126
Total Expenditures		1,883,535	2,057,075	(173,540)	5,648,464	5,766,356	(117,892)	5,766,356
Revenues Minus Expenditures		(173,750)	(713,691)	539,941	6,243,700	2,407,627	3,836,074	2,407,627

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
 Sources and Uses of Funds
 FY 19-20 Year-End (P13)
 Year-to-Date Licenses, Passes, Fees, Permits, and Registrations Detail

Detail

Notes

[1] Licenses, Passes, Fees, and Permits

Aquatic Nuisance Species Stamp
 Subtotal Licenses, Passes, Fees, and Permits
 Reconcile to General Ledger
Total Licenses, Passes, Fees, and Permits

Year to Date		Year to Date	
FY 19-20		FY 18-19	
Dollars	Volume	Dollars	Volume
2,136,425	84,416	1,738,575	68,899
2,136,425		1,738,575	
(660)		(1,250)	
2,135,765		1,737,325	

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
Sources and Uses of Funds
FY 19-20 Year-End (P13)
All Parks Funds Combined

	Detail Notes	Current Period			Year-to-Date			Total Previous Yr FY 18-19
		FY 19-20	FY 18-19	Difference	FY 19-20	FY 18-19	Difference	
		4th Quarter	4th Quarter		YTD	YTD		
Revenues								
Licenses, Passes, Fees and Permits	[2]	16,239,999	7,831,173	8,408,826	37,348,614	29,809,312	7,539,302	29,809,312
Registrations	[3]	4,291,583	4,627,699	(336,116)	9,297,181	9,024,319	272,862	9,024,319
Federal Grants		4,475,852	2,079,676	2,396,176	7,516,273	7,315,472	200,801	7,315,472
State and Local Grants		541,234	658,316	(117,082)	1,211,201	1,932,440	(721,239)	1,932,440
Great Outdoors Colorado		5,911,832	7,209,357	(1,297,524)	28,127,063	18,427,831	9,699,232	18,427,831
Lottery		5,898,120	6,471,037	(572,917)	14,242,551	16,646,117	(2,403,566)	16,646,117
Donations		7,949	22,900	(14,951)	11,449	25,900	(14,451)	25,900
Other Revenues	[a]	1,528,416	2,369,993	(841,577)	6,497,938	7,262,298	(764,360)	7,262,298
General Fund		-	-	-	-	150,000	(150,000)	150,000
Severance Tax		-	2,527,634	(2,527,634)	2,421,898	2,527,634	(105,736)	2,527,634
Revenues Before Transfers		38,894,985	33,797,785	5,097,200	106,674,168	93,121,322	13,552,846	93,121,322
Intra-Agency, Inter-Fund Transfers		6,158,143	5,962,296	195,848	12,780,906	12,955,436	(174,530)	12,955,436
Total Revenues		45,053,128	39,760,081	5,293,048	119,455,074	106,076,759	13,378,315	106,076,759
Expenditures								
Operating								
Personal Services		8,889,111	9,145,441	(256,330)	35,342,331	33,076,061	2,266,270	33,076,061
Operating		9,491,419	5,336,915	4,154,504	21,050,172	21,730,523	(680,351)	21,730,523
Grants to Others		4,492,094	2,617,520	1,874,573	9,516,720	7,101,028	2,415,692	7,101,028
Payments to Other Agencies		6,703,508	2,804,777	3,898,730	10,306,969	6,634,388	3,672,582	6,634,388
Subtotal, Operating		29,576,131	19,904,654	9,671,477	76,216,193	68,541,999	7,674,193	68,541,999
Capital								
Capital Equipment		816,361	819,645	(3,284)	2,419,923	1,526,214	893,709	1,526,214
Capital Improvements		7,357,838	8,426,199	(1,068,361)	17,532,666	20,404,533	(2,871,867)	20,404,533
Capital Acquisitions		-	53,500	(53,500)	9,750,000	660,149	9,089,851	660,149
Capital Information Technology		39,723	94,221	(54,498)	98,314	253,825	(155,511)	253,825
Capital Other		1,190,648	541,746	648,902	3,018,308	2,140,481	877,827	2,140,481
Subtotal, Capital		9,404,570	9,935,311	(530,741)	32,819,211	24,985,201	7,834,009	24,985,201
Expenditures Before Transfers		38,980,701	29,839,965	9,140,737	109,035,403	93,527,201	15,508,203	93,527,201
Intra-Agency, Inter-Fund Transfers		6,158,143	5,962,296	195,848	12,780,906	12,949,516	(168,610)	12,949,516
Total Expenditures		45,138,845	35,802,260	9,336,584	121,816,309	106,476,716	15,339,593	106,476,716
Revenues Minus Expenditures		(85,717)	3,957,820	(4,043,537)	(2,361,235)	(399,958)	(1,961,278)	(399,958)

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
Sources and Uses of Funds
FY 19-20 Year-End (P13)
Year-to-Date Licenses, Passes, Fees, Permits, and Registrations Detail

Detail

Notes

	Year to Date		Year to Date	
	FY 19-20		FY 18-19	
	Dollars	Volume	Dollars	Volume
[2] Licenses, Passes, Fees, and Permits				
Parks Passes and Entry Fees				
Regular Annual Pass	10,242,839	126,057	7,020,142	96,654
Multiple Annual Pass	477,042	12,075	479,675	12,826
Aspen Leaf Annual Pass	1,462,922	23,693	1,330,955	22,753
Vehicle Daily Pass	9,997,486	1,130,258	7,209,343	923,617
Special Walk-In Daily Pass	33,832	8,181	20,643	6,030
Lifetime Aspen Leaf Pass	-	-	-	-
Other Parks Passes and Entry Fees	667,613	70,316	550,998	66,539
Total, Parks Passes and Entry Fees	22,881,734	1,370,580	16,611,756	1,128,419
Permits and User Fees				
Electric Camping	6,753,567	197,152	6,174,447	187,441
Group Camping Electric	230,517	1,127	194,149	1,218
Deluxe Camping	3,168,969	79,543	3,328,818	88,470
Basic Camping	3,210,559	122,656	3,295,362	127,690
Camping Reservation Fee	-	-	-	-
Cabins Standard 1-6	688,765	6,244	737,785	6,844
Special Use Permits	284,556	2,951	380,301	4,038
Other Permits and User Fees	70,247	5,996	50,192	4,085
Total Permits and User Fees	14,407,179	415,669	14,161,054	419,785
Subtotal Licenses, Passes, Fees, and Permits	37,288,914		30,772,810	
Reconcile to General Ledger	59,700		(963,498)	
Total Licenses, Passes, Fees, and Permits	37,348,614		29,809,312	
[3] Registrations				
Boat Registrations	3,164,886	83,779	2,978,964	78,688
OHV Registrations and Permits	5,042,881	203,873	4,907,766	197,972
Snowmobile Registrations	1,012,324	34,105	1,070,705	35,964
River Outfitter Licenses	83,000	211	81,400	212
Total Registrations	9,303,090	321,968	9,038,835	312,836
Subtotal Registrations	9,303,090		9,038,835	
Reconcile to General Ledger	(5,909)		(14,516)	
Total Registrations	9,297,181	321,968	9,024,319	312,836

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
Sources and Uses of Funds
FY 19-20 Year-End (P13)
All Wildlife Funds Combined

	Detail Notes	Current Period			Year-to-Date			Total Previous Yr FY 18-19
		FY 19-20	FY 18-19	Difference	FY 19-20	FY 18-19	Difference	
		4th Quarter	4th Quarter		YTD	YTD		
Revenues								
Licenses, Passes, Fees and Permits Registrations	[4]	37,934,299	33,015,386	4,918,913	129,192,780	112,500,015	16,692,764	112,500,015
Federal Grants		7,154,791	8,298,936	(1,144,145)	28,043,899	27,521,169	522,730	27,521,169
State and Local Grants		1,158,565	1,975,613	(817,048)	2,919,444	3,316,941	(397,496)	3,316,941
Great Outdoors Colorado		6,170,370	3,436,261	2,734,109	20,925,149	13,206,990	7,718,159	13,206,990
Lottery		-	-	-	-	-	-	-
Donations		689,693	623,206	66,488	1,053,660	931,886	121,774	931,886
Other Revenues		2,045,726	2,002,931	42,795	6,872,680	7,027,171	(154,491)	7,027,171
General Fund		-	-	-	-	1,184,171	(1,184,171)	1,184,171
Severance Tax		-	-	-	-	-	-	-
Revenues Before Transfers		55,153,444	49,352,332	5,801,112	189,007,613	165,688,344	23,319,269	165,688,344
Intra-Agency, Inter-Fund Transfers		5,308,691	3,528,499	1,780,192	18,706,339	13,455,521	5,250,817	13,455,521
Total Revenues		60,462,135	52,880,831	7,581,304	207,713,952	179,143,865	28,570,086	179,143,865
Expenditures								
Operating								
Personal Services		16,525,873	16,038,398	487,475	68,282,515	64,459,645	3,822,869	64,459,645
Operating		16,943,270	16,753,894	189,376	43,746,859	42,067,008	1,679,851	42,067,008
Grants to Others		3,095,950	4,588,797	(1,492,847)	9,265,146	9,688,440	(423,294)	9,688,440
Payments to Other Agencies		2,744,152	3,065,486	(321,335)	11,037,905	12,324,925	(1,287,020)	12,324,925
Subtotal, Operating		39,309,245	40,446,575	(1,137,330)	132,332,425	128,540,018	3,792,406	128,540,018
Capital								
Capital Equipment		1,557,534	468,768	1,088,766	3,617,436	1,247,602	2,369,834	1,247,602
Capital Improvements		2,907,616	859,555	2,048,061	7,077,234	4,113,959	2,963,275	4,113,959
Capital Acquisitions		-	(20)	20	6,753,130	4,634,317	2,118,813	4,634,317
Capital Information Technology		40,247	142,378	(102,131)	40,247	192,699	(152,452)	192,699
Capital Other		579,270	201,383	377,887	1,147,253	320,184	827,069	320,184
Subtotal, Capital		5,084,667	1,672,063	3,412,604	18,635,300	10,508,761	8,126,539	10,508,761
Expenditures Before Transfers		44,393,912	42,118,638	2,275,273	150,967,725	139,048,779	11,918,946	139,048,779
Intra-Agency, Inter-Fund Transfers	[10]	5,307,574	3,528,499	1,779,075	18,706,339	16,000,450	2,705,889	16,000,450
Total Expenditures		49,701,486	45,647,137	4,054,348	169,674,064	155,049,229	14,624,834	155,049,229
Revenues Minus Expenditures		10,760,649	7,233,694	3,526,956	38,039,888	24,094,636	13,945,252	24,094,636

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE
Sources and Uses of Funds
FY 19-20 Year-End (P13)
Year-to-Date Licenses, Passes, Fees, Permits, and Registrations Detail

Detail

Notes

[4] Licenses, Passes, Fees, and Permits

Hunting and Fishing Licenses

Big Game

[a]

	Year to Date		Year to Date	
	FY 19-20	FY 18-19	Dollars	Volume
Elk Resident	7,191,092	144,255	6,374,515	149,828
Elk Non-Resident	44,062,154	72,228	42,459,133	69,383
Elk Exchange/Replacement	-	-	-	-
Deer Resident	2,702,681	76,045	2,036,933	72,267
Deer Non-Resident	8,124,164	21,221	7,468,176	19,264
Deer Exchange/Replacement	-	-	-	-
Pronghorn Resident	804,491	22,490	654,083	23,152
Pronghorn Non-Resident	586,615	1,556	589,923	1,553
Pronghorn Exchange/Replacement	-	-	-	-
Lion	256,733	2,625	254,187	2,632
Bighorn Sheep	163,610	311	146,515	307
Desert Sheep	6,110	14	4,470	13
Goat	117,780	242	94,025	211
Moose	244,360	509	195,485	443
Bear	1,629,271	25,265	1,580,801	19,306

Fishing

Fishing Resident	16,260,821	784,099	11,429,977	636,294
Fishing Non-Resident	8,363,082	380,286	6,170,639	368,548
Fishing Exchange/Replacement	-	-	-	-
Fishing (Unknown Residency IPAWS)	120	3	160	4

Other

Combination	6,436,115	144,169	5,401,215	114,144
Small Game	10,116,338	184,615	10,380,404	212,021
Turkey	1,108,957	36,016	1,029,288	34,214
Prairie Chicken	-	-	-	-

Total Hunting and Fishing Licenses

	108,174,494	1,895,949	96,269,926	1,723,584
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Non-Refundable Fees	[b] 9,519,551	654,387	9,021,334	601,822
Habitat Stamp (all)	7,704,515	759,291	6,392,800	635,635
Special Licenses	[c] 701,157	55,073	388,763	38,000
Miscellaneous	[d] 43,691	3,623	46,699	3,574
Wildlife Council Surcharge	2,924,647		1,785,860	
	20,893,560	1,472,374	17,635,455	1,279,031

Subtotal Licenses, Passes, Fees, and Permits

	129,068,053		113,905,381	
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Reconcile to General Ledger

	124,727		(1,405,448)	
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Total Licenses, Passes, Fees, and Permits

	129,192,780		112,499,933	
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[a] Revenue from auction/raffle licenses appears under the "Donations" line in the Statement of Revenue and Expenditures

[b] Includes Limited License application fees, Landowner Voucher fees, Preference Point fees, CORSAR cards, CORA fees, and License Refund fees

[c] Includes Special Use and Outfitter Permits, Dog Tracking and Recovery permits, and Colorado Waterfowl stamps.

[d] Includes SWA use Permits, Access Permits, Hunter Education Cards, and Special Permissions

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE

Visitation at State Parks

SFY 2015-16 through SFY 2019-20 Year-To-Date State Park Visitation Comparison

Northeast Region	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Barr Lake	123,754	146,236	152,981	164,423	246,577
Boyd Lake	500,042	490,289	567,958	542,500	678,026
Castlewood Canyon	148,268	168,775	189,948	192,461	251,405
Chatfield	1,610,268	1,708,113	1,683,252	1,621,544	2,071,075
Cherry Creek	1,799,885	2,194,038	2,090,792	1,930,936	1,824,935
Eldorado Canyon	245,291	384,303	512,619	489,013	448,656
Eleven Mile	309,820	331,844	342,088	305,211	367,490
Golden Gate Canyon	783,749	866,326	858,682	1,101,404	1,252,493
Jackson Lake	163,013	178,994	188,771	203,065	245,935
Lory	118,334	148,031	165,403	160,924	218,966
North Sterling	129,074	161,842	158,934	136,742	302,880
Roxborough	116,632	142,952	144,939	150,388	178,036
Spinney Mountain	51,585	58,064	45,909	43,927	68,048
St. Vrain	221,614	231,476	228,406	212,686	233,151
Staunton State Park	86,974	120,002	135,172	171,279	225,640
Northeast Region Total	6,408,303	7,331,285	7,465,854	7,426,503	8,613,313

Northwest Region	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Elkhead Reservoir	148,029	152,931	169,452	137,438	108,317
Harvey Gap	45,774	39,565	38,065	38,501	196,732
Highline Lake	165,701	180,691	186,211	171,651	219,198
James M. Robb Colorado	111,443	105,672	108,718	116,785	78,573
Fruita Section	202,741	213,468	216,235	229,988	190,957
Island Acres Section	94,967	104,443	106,408	116,697	111,942
Pearl Lake	39,980	44,701	39,163	46,358	50,111
Rifle Falls	119,299	135,146	128,362	118,344	132,039
Rifle Gap	243,464	250,457	248,032	312,378	288,175
Stagecoach	155,149	179,403	177,806	161,343	185,030
State Forest	360,553	317,138	361,444	336,578	316,517
Steamboat Lake	364,198	408,588	369,751	327,957	424,702
Sylvan Lake	101,740	103,438	73,703	22,407	122,855
Vega	203,352	209,176	214,957	209,006	236,786
Yampa River	121,429	139,967	145,824	124,254	140,460
Northwest Region Total	2,477,819	2,584,784	2,584,131	2,469,685	2,802,394

Southeast Region	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Arkansas Headwaters	821,996	758,336	910,307	779,088	920,024
Bonny Lake *	0	0	0	0	0
Cheyenne Mtn	171,387	193,406	199,442	193,839	203,474
John Martin Reservoir	330,274	394,021	221,463	155,639	149,394
Lake Pueblo	2,031,861	2,085,343	2,435,613	2,370,789	2,841,036
Lathrop State Park	104,244	107,062	103,537	84,894	104,996
Mueller	204,028	216,059	218,417	143,978	131,720
San Luis	15,986	6,437	0	0	0
Trinidad Lake	153,608	202,985	184,657	187,211	216,392
Southeast Region Total	3,833,384	3,963,649	4,273,436	3,915,438	4,567,036

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE

Visitation at State Parks

SFY 2015-16 through SFY 2019-20 Year-To-Date State Park Visitation Comparison

Southwest Region	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Crawford	107,843	95,230	127,602	104,982	139,485
Lone Mesa	11,701	12,332	10,977	5,144	3,117
Mancos	45,016	48,369	36,637	21,446	32,122
Navajo	290,008	297,728	317,144	296,241	292,152
Paonia	33,799	26,574	24,441	18,790	22,869
Ridgway	378,764	412,058	438,659	444,406	541,919
Sweitzer Lake	48,475	51,904	42,536	43,395	52,077
Southwest Region Total	915,606	944,195	997,996	934,404	1,083,741

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fiscal YTD Visitation Totals	13,635,112	14,823,913	15,321,417	14,746,030	17,066,484
YTD Percent Change	9.4%	8.7%	3.4%	-3.8%	15.7%
Pass, Permit, and Fee Revenue	\$ 24,364,158	\$ 28,793,086	\$ 28,839,784	\$ 29,809,312	\$ 37,348,614
Pass, Permit, and Fee Revenue per visitor	\$ 1.79	\$ 1.94	\$ 1.88	\$ 2.02	\$ 2.19

Note: This visitation data is generated using PARKS visitation report which is updated by parks managers monthly.

* Bonny Lake state park became a state wildlife area beginning October 2011.

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE

Visitation at State Parks

SFY 19-20 as of June, 2020

Northeast Region	SFYTD 20	SFYTD 19	YTD % Change
Barr Lake	246,577	164,423	50.0%
Boyd Lake	678,026	542,500	25.0%
Castlewood Canyon	251,405	192,461	30.6%
Chatfield	2,071,075	1,621,544	27.7%
Cherry Creek	1,824,935	1,930,936	-5.5%
Eldorado Canyon	448,656	489,013	-8.3%
Eleven Mile	367,490	305,211	20.4%
Golden Gate Canyon	1,252,493	1,101,404	13.7%
Jackson Lake	245,935	203,065	21.1%
Lory	218,966	160,924	36.1%
North Sterling	302,880	136,742	121.5%
Roxborough	178,036	150,388	18.4%
Spinney Mountain	68,048	43,927	54.9%
St. Vrain	233,151	212,686	9.6%
Staunton State Park	225,640	171,279	31.7%
Northeast Region Total	8,613,313	7,426,503	16.0%

Northwest Region	SFYTD 20	SFYTD 19	YTD % Change
Elkhead Reservoir	108,317	137,438	-21.2%
Harvey Gap	196,732	38,501	411.0%
Highline Lake	219,198	171,651	27.7%
James M. Robb Colorado River	78,573	116,785	-32.7%
Fruita Section	190,957	229,988	-17.0%
Island Acres Section	111,942	116,697	-4.1%
Pearl Lake	50,111	46,358	8.1%
Rifle Falls	132,039	118,344	11.6%
Rifle Gap	288,175	312,378	-7.7%
Stagecoach	185,030	161,343	14.7%
State Forest	316,517	336,578	-6.0%
Steamboat Lake	424,702	327,957	29.5%
Sylvan Lake	122,855	22,407	448.3%
Vega	236,786	209,006	13.3%
Yampa River	140,460	124,254	13.0%
Northwest Region Total	2,802,394	2,469,685	13.5%

COLORADO DEPARTMENT OF NATURAL RESOURCES, DIVISION OF PARKS AND WILDLIFE

Visitation at State Parks

SFY 19-20 as of June, 2020

Southeast Region	SFYTD 20	SFYTD 19	YTD % Change
Arkansas Headwaters	920,024	779,088	18.1%
Cheyenne Mtn	203,474	193,839	5.0%
John Martin Reservoir	149,394	155,639	-4.0%
Lake Pueblo	2,841,036	2,370,789	19.8%
Lathrop State Park	104,996	84,894	23.7%
Mueller	131,720	143,978	-8.5%
San Luis	0	0	0.0%
Trinidad Lake	216,392	187,211	15.6%
Southeast Region Total	4,567,036	3,915,438	16.6%

Southwest Region	SFYTD 20	SFYTD 19	YTD % Change
Crawford	139,485	104,982	32.9%
Lone Mesa	3,117	5,144	-39.4%
Mancos	32,122	21,446	49.8%
Navajo	292,152	296,241	-1.4%
Paonia	22,869	18,790	21.7%
Ridgway	541,919	444,406	21.9%
Sweitzer Lake	52,077	43,395	20.0%
Southwest Region Total	1,083,741	934,404	16.0%
FY Total	17,066,484	14,746,030	15.7%

Note: This visitation data is generated using PARKS visitation report which is updated by parks managers monthly.

Financial Update

Colorado Parks and Wildlife Budgetary Overview

Taking it from the top:

- Colorado became a State in 1876
 - The legal control of Wildlife resides with the State.
 - General Assembly authorized the State Park System
- Colorado Parks and Wildlife operates as an enterprise
- The General Assembly reserves the power of the purse

Still taking it from the top:

- CPW is a combined agency with segregated funding
- User fees, lottery proceeds, federal funds, gifts, grants, and donations fund the vast majority of our operations



By the numbers

The Big Picture

30 thousand foot view

- Revenue and expenses of approximately \$300,000,000 annually (FY20)
 - Parks purpose funds are \$120,000,000
 - Wildlife purpose funds are \$170,000,000
 - Combined purpose \$5,000,000
- Personal Services \$105,000,000, or 35% of total
- Capital expenses \$50,000,000, or 12% of total
- Other operating \$110,000,000 or 36% of total



The power of the purse

Spending Authority

Legal Authority



- The General Assembly appropriates annually via the Long Bill
- Special bills can add or subtract through appropriation clauses
- Legislation can be codified in Colorado Revised Statutes giving special powers or restrictions (non-appropriated) or directly appropriating dollars

The Long Bill (H.B. 20-1360)

(5) DIVISION OF PARKS AND WILDLIFE				
(A) Colorado Parks and Wildlife Operations				
State Park Operations	37,617,761 (260.1 FTE)	125,000	37,047,955 ^a	444,806(I) ^b
Wildlife Operations	86,488,207 (623.6 FTE)		67,313,524 ^a	19,174,683(I)
Vendor Commissions, Fulfillment Fees, and Credit Card Fees	14,555,758 138,661,726		14,555,758 ^c	

^a Of these amounts, \$57,998,524 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., \$27,879,551 shall be from the Parks and Outdoor Recreation Cash Fund created in Section 33-10-111 (1), C.R.S., \$10,535,000(I) shall be from the Great Outdoors Colorado Program established in Section 1 of Article XXVII of the State Constitution, \$2,459,306(I) shall be from Lottery proceeds pursuant to Section 3 of Article XXVII of the State Constitution, \$2,243,971 shall be from the Severance Tax Operational Fund created in Section 39-29-109 (2)(b), C.R.S., \$2,200,000 shall be from the Wildlife Management Public Education Fund created in Section 33-1-112 (3.5)(a), C.R.S., \$500,000 shall be from subscription revenues credited to the Colorado Outdoors Magazine Revolving Fund created in Section 33-1-114 (1), C.R.S., \$400,000 shall be from the Colorado Nongame Conservation and Wildlife Restoration Cash Fund created in Section 33-1-125 (1)(a), C.R.S., \$122,690 shall be from the Snowmobile Recreation Fund created in Section 33-14-106 (1), C.R.S., \$15,000 shall be from the Federal Aid Projects Income Fund created in Section 33-1-119, C.R.S., and \$7,437 shall be from the Off-highway Vehicle Recreation Fund created in Section 33-14.5-106 (1), C.R.S. The appropriation from the Severance Tax Operational Fund is made in accordance with allocations specified in Section 39-29-109.3 (1)(f), C.R.S. Pursuant to Section 3 of Article XXVII of the State Constitution, amounts appropriated from the Great Outdoors Colorado Program and lottery proceeds are continuously appropriated and are shown for informational purposes only.

^b This amount shall be from various sources of federal funds, including funds anticipated to be received from the United States Bureau of Reclamation through a cost-sharing agreement to address the net operating deficit of Paonia, Vega, Rifle Gap, Crawford, Navajo, Mancos, and Ridgeway State Parks, and is shown for informational purposes only.

^c Of this amount, an estimated \$12,006,192 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., an estimated \$1,953,774 shall be from the Parks and Outdoor Recreation Cash Fund created in Section 33-10-111 (1), C.R.S., and estimated \$322,931 shall be from the Off-highway Vehicle Recreation Fund created in Section 33-14.5-106 (1), C.R.S., an estimated \$154,693(I) shall be from the Division of Parks and Wildlife Aquatic Nuisance Species Fund created in Section 33-10.5-108 (1)(a)(I), an estimated \$59,494 shall be from the sale of migratory waterfowl stamps pursuant to Section 33-4-102.5 (2), C.R.S., and an estimated \$58,674 shall be from the Snowmobile Recreation Fund created in Section 33-14-106, C.R.S. Amounts appropriated from the Division of Parks and Wildlife Aquatic Nuisance Species Fund are continuously appropriated and are shown for informational purposes only.

(B) Special Purpose

Snowmobile Program	1,020,818	1,020,818 ^a (1.3 FTE)	
River Outfitters Regulation	150,651	150,651 ^b (0.5 FTE)	
Off-highway Vehicle Program Support	583,447	583,447 ^c (3.0 FTE)	
Off-highway Vehicle Direct Services ⁹³	4,000,000	4,000,000 ^c	
Federal Grants	750,000		750,000(I) ^d
Stores Revolving Fund	200,000	200,000(I) ^e	
Information Technology	2,605,016	2,605,016 ^f	
Trails Grants	2,200,000	1,800,000(I) ^g	400,000(I)
Aquatic Nuisance Species Program	3,936,264	3,936,264(I) ^h (4.0 FTE)	
Game Damage Claims and Prevention	1,282,500	1,282,500 ⁱ	
Habitat Partnership Program	2,537,572	2,537,572(I) ^j (3.0 FTE)	
Grants and Habitat Partnerships ⁹⁴	1,625,000	1,625,000 ^k	
Asset Maintenance and Repairs ⁹⁵	5,100,000	5,100,000 ^l	
Annual Depreciation-lease Equivalent Payment	194,797	194,797 ^l	
Beaver Park Dam Repayment	333,334	333,334 ⁱ	
Chatfield Reallocation Repayment	276,700	276,700 ⁱ	
Indirect Cost Assessment	4,295,260	3,644,053 ^m	651,207(I)
	<u>31,091,359</u>		

^a This amount shall be from the Snowmobile Recreation Fund created in Section 33-4-106 (1), C.R.S.

^b Of this amount, \$112,151 shall be from the River Outfitters Cash Fund created in Section 33-32-111, C.R.S., and \$38,500 shall be from the Parks and Outdoor Recreation Cash Fund created in Section 33-10-111 (1), C.R.S.

^c These amounts shall be from the Off-highway Vehicle Recreation Fund created in Section 33-14.5-106 (1), C.R.S.

^d This amount shall be from various sources of federal funds, including funds anticipated to be received from the United States Coast Guard's Boat Safety Program, and is shown for informational purposes only.

^e This amount shall be from the Stores Revolving Fund created in Section 33-10-111.5 (4), C.R.S., and is continuously appropriated and is shown for informational purposes only.

^f Of this amount, \$1,330,047 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., \$674,969(I) shall be from lottery proceeds pursuant to Section 3 of Article XXVII of the State Constitution, and \$600,000 shall be from the Parks and Outdoor Recreation Cash Fund created in Section 33-10-111 (1), C.R.S.. Lottery proceeds are continuously appropriated pursuant to Section 3 of Article XXVII of the State Constitution and are shown for informational purposes only.

^g Of this amount, \$1,650,000 shall be from the Great Outdoors Colorado Program established in Section 1 of Article XXVII of the State Constitution and \$150,000 shall be from lottery proceeds pursuant to Section 3 of Article XXVII of the State Constitution. Pursuant to Section 3 of Article XXVII of the State Constitution, amounts appropriated from the Great Outdoors Colorado Program and lottery proceeds are continuously appropriated and are shown for informational purposes only.

^h This amount shall be from the Division of Parks and Wildlife Aquatic Nuisance Species Fund created in Section 33-10.5-108 (1)(a)(I), C.R.S., and is shown for informational purposes only as it is continuously appropriated to the Division of Parks and Wildlife.

ⁱ These amounts shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S.

^j This amount shall be from the Habitat Partnership Cash Fund created in Section 33-1-112 (8)(a), C.R.S., and is shown for informational purposes only as it is continuously appropriated to the Division of Parks and Wildlife pursuant to Section 33-1-112 (8)(e)(II), C.R.S.

^k Of this amount, \$1,225,000 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., and \$400,000 shall be from the sale of migratory waterfowl stamps pursuant to Section 33-4-102.5 (2), C.R.S.

^l Of these amount, \$3,145,759 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., and \$2,149,038(I) shall be from lottery proceeds pursuant to Section 3 of Article XXVII of the State Constitution. Lottery proceeds are continuously appropriated pursuant to Section 3 of Article XXVII of the State Constitution and are shown for informational purposes only.

^m Of this amount, \$2,104,518 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., \$1,283,579 shall be from the Parks and Outdoor Recreation Cash Fund created in Section 33-10-111 (1), C.R.S., and \$255,956 shall be from the Severance Tax Operational Fund created in Section 39-29-109 (2)(b), C.R.S. The appropriation from the Severance Tax Operational Fund is made in accordance with appropriations specified in Section 39-29-109.3 (1)(f), C.R.S.

169,753,085

Capital Construction

(3) DEPARTMENT OF NATURAL RESOURCES

Infrastructure and Real Property
Maintenance

9,869,600

9,869,600^a

^a Of this amount, it is estimated that \$9,569,600 shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S., and \$300,000 shall be from the Highway Users Tax Fund created in Section 43-4-201 (1)(a), C.R.S., pursuant to Section 33-10-111 (4), C.R.S.

(2) DEPARTMENT OF NATURAL RESOURCES

Property Acquisitions
and Improvements

11,000,000

11,000,000^a

^a This amount shall be from the Wildlife Cash Fund created in Section 33-1-112 (1)(a), C.R.S.

Special Bills

- Any other legislation
 - Fairly infrequent that other legislation has an appropriation for CPW
- Annually the Department of Natural Resources runs the Species Conservation Bill.
 - Typically in the \$5,000,000 range.
 - Includes funding for CPW and CWCB
 - Amounts vary by project mix, assume \$3,000,000 for CPW

Bottom-line

\$170,000,000 in the operating section

\$21,000,000 in the capital section

\$3,000,000 in Species Bill

\$196,000,000 Total Budget



Questions?

Flexibility in non-appropriated funds. AKA:

The other \$100 million*

*Or so...

Non-appropriated funds

- Generally understood to mean: Not appropriated by Long Bill or special bill, or explicitly by law.
- Legal authority must still exist.
- Must still comply with all State Fiscal Rules

STATE OF COLORADO FISCAL RULES

Rule 1-2
USE OF THE STATE FINANCIAL SYSTEM

AUTHORITY:
24-30-202 (12), C.R.S.

RULE:
All state agencies and institutions of higher education are required to use the state financial system to record their financial transactions and financial information, develop their financial reports and prepare their financial statements.

Sources of Non-appropriated funding

- The Federal Government
- State Agencies
- Lottery
- GOCO
- Non-profit organizations
- For profit organizations
- Individuals
- Other

The Long Bill contains estimates for many of these sources of funding, but they are typically marked as estimates, or “for informational purposes only.”

Magnitude of Non-appropriated

- \$35,000,000 Federal and State Grants
- \$35,000,000 Lottery and Great Outdoors Colorado
- \$10,000,000 Other
- \$80,000,000 Total non-appropriated revenue and expense

- Budget for non-appropriated is even greater as many grants are for multiple years
- Reconciling non-appropriated spending authority and appropriated spending authority is left as an exercise for the reader

Spending money and getting stuff done

The Expenditure Side of things

Setting Budgets

- CPW has been given a great deal of flexibility
- For internal budgeting, much finer control is necessary
- First step is to divide into 47 “budget buckets”
- Trade-offs can happen within a bucket, but not between them



Annual Budget	Multi-year Budget
General Operating	Species Conservation Trust Fund
Permanent Personal Services	Auction and Raffle Fund
Agencywide Operating Costs	Trails Grants (Motorized and Non-motorized)
Agencywide Personal Services Costs	Boat Safety And Boat Education
License Agent Commissions	Special Purpose Grants: Mitigation, Non-Budgeted Grants, Etc
Retail Operations	Mitigation Funding
Game Damage Program	Fishing Is Fun Grants
In-Stream Flow Program	Motorboat Colorado Grants
Habitat partnership Program	Grants and Habitat Partnerships Programs
Wildlife Council	Small Shooting Range Grants
State Trust Land Leases and Enhancements	Parks Small Capital Projects \$5,000 - \$100,000
Land and Water Leases	Parks Large Capital Projects Over \$100,000
Marketing Direct Expenses	Wildlife Small Capital Projects
Printing and Publications Direct Expense	Wildlife Long Bill Capital Projects
Impact Assistance Grants	Forest Mangement Program
Agency Dispatch Services	Watchable Wildlife Projects
Document Solutions (License Scanning)	Land And Water Acquisitions
Administrative Facilities Operations and Maintenance	Loan Repayments
Standard PC Replacement	
Information Technology - Parks	
Information Technology - Wildlife	
General Donations	
Snowmobile Grooming	
Restricted Donations	
Restitution	
Insurance Proceeds	
POTS (Excluding Leased Space)	
Accounting Adjustments	

Row Labels	Sum of PY1ACT~PY1 Actual Expenditures~Budget Data
ACCOUNTING ADJ	\$10,657,758
AGENCY DISPATCH SERV	\$130,419
AGENCY OPERATING	\$971,404
AGENCY PERSONAL SERV	\$629,107
AUCTION AND RAFFLE	\$370,340
BOAT SAFETY & EDUC	\$700,870
FACILITIES MAINT	\$719,821
FOREST MGMT PROGRAM	\$62,311
GAME DAMAGE PROGRAM	\$1,168,354
GENERAL DONATIONS	\$86,095
GENERAL OPERATING	\$58,536,016
GRANTS & HABITAT	\$2,223,248
HABITAT PARTNERSHIP	\$1,636,229
IMPACT ASSIST GRANTS	\$61,100
IN-STREAM FLOW PROG	\$291,494
INSURANCE PROCEEDS	\$2,388,740
IT - PARKS	\$811,701
IT - WILDLIFE	\$580,032
LAND & WATER ACQUIS	\$10,732,921
LAND & WATER LEASES	\$638,556
LICENSE AGENT COMM	\$6,941,208
LOAN REPAYMENTS	\$3,931,114
MITIGATION FUNDING	\$135,218
MOTORBOAT CO GRANTS	\$0
PERM PERSONAL SERVS	\$84,891,648
PKS LARGE CAP > 100K	\$32,254,392
PKS SMALLCAP 5K-100K	\$2,505,583
POTS-EXC LEASE SPACE	\$19,802,654
RESTITUTION	\$0
RESTRICTED DONATIONS	\$454,694
RETAIL OPERATIONS	\$430,829
SNOWMOBILE ALLOC	\$1,131,134
SPECIAL PURPOSE GRNT	\$2,919,320
SPECIES CONSERVATION	\$1,837,237
STANDARD PC REPLACE	\$194,462
TRAILS GRANTS	\$8,190,923
WATCHABLE WILDLIFE	\$0
WILDLIFE COUNCIL	\$1,002,443
WILDLIFE LARGE CAP	\$3,663,907
WILDLIFE SMALL CAP	\$2,564,485
Grand Total	\$266,247,767

230 Million in Available funding

Goes to fund 47 budget buckets

Split across numerous funding sources

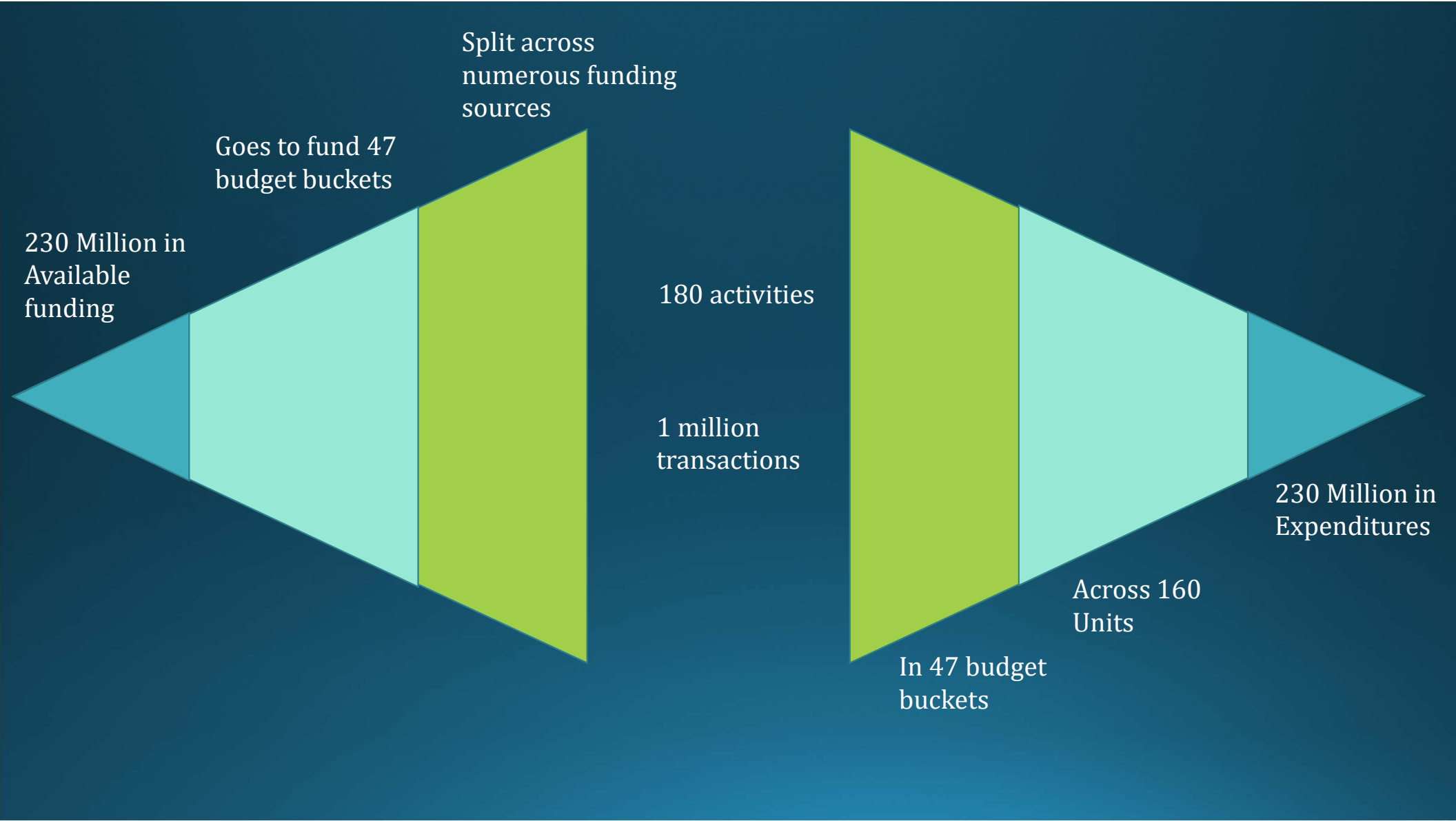
180 activities

1 million transactions

230 Million in Expenditures

Across 160 Units

In 47 budget buckets



That's CPW in a nutshell

